

# A Critique of Investment Protection of China's Multinational Enterprises in Host ASEAN Nations – A Survey of the Legal Requisites for Foreign Investors of Guangdong Corporations in Southeast Asian Nations

Jingjia Ke

Guangdong University of Finance and Economics, Guangdong, P.R. 510320

**Abstract:** As a result of the development of the “One Belt One Road” and “Stepping-out” strategy for multinational enterprises, China's outward directed investments have grown rapidly. During the transformation period from a capital-importing country to a capital-exporting country, issues of insufficient investment protection laws on China's outward investment have surfaced. To examine major investment risks, investment dispute settlement mechanisms, and legal barriers of China's multinational enterprises in ASEAN States, this study selects typical state-owned enterprises and private companies among 300 Guangdong businesses, which invested in ASEAN via data analyses, surveys, and field studies. The findings of this research provide a reference for the investment protection and for the launching of investment litigation of these Chinese multinational enterprises whenever it is required.

**Keywords:** *investment; ASEAN; features and implications; dispute settlement; promotion and facilitation*

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**Corresponding Author:** Jingjia Ke, jj15552558355@sina.com

## 1 Overview of China's oversea investment in ASEAN

China's oversea investment has grown rapidly and steadily ever since the era of “One Belt One Road” (OBOR) initiatives, which were first proposed by President Xi as part of the announcement of the Silk Road Economic Belt and the 21<sup>st</sup> century Maritime

Silk Road in September 2013. The Vision and Actions on Jointly Building the Silk Road Economic Belt and the 21<sup>st</sup> Century Maritime Silk Road issued on 28<sup>th</sup> of March 2015, further promoted connectivity and enhanced the investment facilitation between China and ASEAN countries along a Belt and Road in-depth regional cooperation of higher standards <sup>[1]</sup>. As of 2015, China's outward investment has reached 12.31 billion USD, 12% of which are investments from OBOR countries, and 6.3% of which (almost USD 7.81 billion) originates from ASEAN countries <sup>[2]</sup>. China's 3300 multinational enterprises (MNEs) established their offices in ASEAN countries with 159.5 thousands foreign employees and substantially invested in sectors of industrial supply (15%), lease and business management (14.4%), manufacturing (12.9%), and finance (12.3%).

Despite the salient growth of China's FDI, two features that characterize China's outward investment remain. The principle distinctive feature of China's oversea investment are state-owned enterprises (SOEs), which supplied 53.6% of China's total non-financial outward investment in 2014 and decreased 2.6% compared to the share in 2010. Asia is the hotspot for attracting outbound Chinese investments that have flowed into Chinese Hong Kong (USD 70.87 billion), Indonesia (USD 1.72 billion), Singapore (USD 2.81 billion), and Laos (USD 1.27 billion) <sup>[3]</sup>. The other feature highlighted in the MOFCOM report addresses the multiple subject matters of China's FDI. Apart from Greenland investment, mergers and acquisitions (M&As) have become an essential investment mode,

accounting for 26.4% of the total foreign direct investment in 2014. Chinese MNEs have also been characterized to apply the BOT and PPP modes of project contracting, thus expanding the round-tripping investments in Chinese Hong Kong and overseas.

Among China's outward FDI flows alongside Belt and Road countries, Guangdong outward FDI (USD 3.96 billion) ranks fourth in the whole nation<sup>[4]</sup>. Guangdong's MNEs, established three hundred foreign offices in ASEAN States and 57 oversea marketing offices and branches, which were mainly contributed by renowned enterprises in the country such as Huawei, Midea, TCL, Guangdong Agribusiness Group, Guangdong Guangxin Holding Group, and Country Garden Holding<sup>[5]</sup>. Indications of the report are that non-SOEs have been heavily engaged in the FDI in Southeast Asia and expanded their businesses into multiple and high-end business construction projects ever since the launch of OBOR initiatives.

While China's outward investment is flourishing in ASEAN, a network of Bilateral Investment Treaties (hereinafter as BITs) and regional investment agreements have substantially evolved over time, reflecting China's shift from an inward to an outward FDI country. ASEAN countries and China have extensively liberalized trade in goods, services, and investments by signing a series of agreements that were launched by the Framework Agreement on the 4<sup>th</sup> of November 2002. In general, China currently builds a sophisticated regulatory framework, both facilitating and protecting Chinese outward FDI in ASEAN, which has moved from an approach of restricting investment to an investment protection approach within two decades<sup>[6]</sup>. Ever since 1985, China progressively signed BITs with ten ASEAN nations, from the first 1985 China-Thailand BIT, to the latest 2001 China-Myanmar BIT<sup>[7]</sup>. Nevertheless, these BITs vary on the proposed standards of compensation and resort to investor-state arbitration. On 15<sup>th</sup> of August 2009, ASEAN countries and China concluded the Agreement on Investment of the Framework Agreement on Comprehensive Economic Cooperation between the PRC and ASEAN (hereinafter referred to the Investment Agreement). This agreement constitutes one of essential trading arrangements under the Framework Agreement of ASEAN-China Free Trade Area (ACFTA)<sup>[8]</sup>. The investment agreement raises the standard of investment protection via the establishment of a national treatment, the extension of an *a priori* consent to international

arbitration, and a clarification of the standard of compensation<sup>[9]</sup>.

China's OBOR initiative and the "Stepping-out" strategy has energized Chinese MNEs investing in ASEAN and enhanced the growth of foreign offices for seeking industrial resources<sup>[10]</sup>. China's active and sudden promotion of regional cooperation in Southeast Asia has introduced uncertainty and suspicion among its neighbors. This is inextricably related to the extent with which China can meet the hostilities of Southeast Asian States and adopt a diplomacy of benevolence and reciprocity<sup>[11]</sup>. Nevertheless, China's resurgence comes at a price, e.g. the suspension of the Myitsone dam on the Irrawaddy River in 2011, which was designed as a hydroelectric power project in Myanmar, and the failure of an exchange project on high speed train with connects China and Thailand<sup>[12]</sup>.

Although ASEAN countries and China agreed on further liberalization in investment, the effects of investment agreements and BITs in place have rarely been discussed and examined via surveys and field studies. To this end, this paper explores major investment risks, investment disputes settlement mechanisms, and legal barriers of China's multinational enterprises in ASEAN States via data analyses, surveys, and field research on Guangdong enterprises that largely invested in ASEAN. This study also raises the issues of insufficient investment protection laws on China's outward investment for transforming this capital-importing country into a capital-exporting country. Part four assesses the challenges and obstacles ahead as a result of outward investment and offers optimal suggestions for Chinese MNEs to minimize investment risks and to safeguarding their interests in ASEAN states.

## **2 Features and implications of Guangdong's outward FDI in ASEAN**

### **2.1 Features of outward FDI in ASEAN**

The investment protection provided by host ASEAN States is largely included in the scope and coverage of the "investment" item laid down by the Investment Agreement and China-ASEAN BITs. Both investment arrangements define the scope of investment using broad asset-based methods and itemize five categories of investment: movable and immovable property; shares, stocks, and debentures; claims to money or to any other performance with an economic value;

intellectual property rights; and business concessions to cultivate, extract, or exploit natural resources conferred by law or under contract permitted by law <sup>[13]</sup>. However, the protection of investment shall not extend to any tax measures, government procurement-related measures, or government related services, and shall be limited by relevant laws, regulations, and policies of the host states <sup>[14]</sup>. To assess the effects of investment protection and investment liberalization status provided by these investment arrangements, a survey has been conducted on six Guangdong enterprises via data analyses and interviews regarding the key elements of the Investment Agreement, types of investment, investment risks, admissibility of the investment, most-favored-nation treatment (MFN), fair and equitable treatment (FET), investor-state dispute settlement resolution, expropriation and compensation, foreign investment insurance, and both social and environmental responsibility of Chinese enterprises.

With regard to the scope of investments within ASEAN States, only qualified investments and investors enjoy protection under the investment framework. China revised its Administrative Measures for Overseas Investments in 2014, which define the terms “overseas investment” or “outbound investment” as activities of possessing non-financial enterprises or acquiring the ownership of, the control over, the operation and management right of, and other rights of and interests in, existing non-financial enterprises outbound through consolidation, merger, and acquisition, or otherwise conducted by Chinese enterprises <sup>[15]</sup>. Enterprises that invested in ASEAN States confirmed that State-owned or State-controlled Chinese enterprises are keen to cooperate with enterprises of host states to form a new company in a joint venture; in contrast, private companies operate in the form of investment affiliate branches or subsidiary companies.

The Chinese SOEs received interviews show the progressive transformation of Chinese FDI in ASEAN states, which departed from the traditional two party joint venture investment and flourished in a joint venture with transnational investors or in the form of merger and acquisition. The Guangdong Guangken Rubber Group (GKR), which is the first Chinese rubber company that engaged in overseas rubber farming, seedling breeding, planting, research and development, as well as processing and trading, has been running several joint venture companies in Thailand, Indonesia, Malaysia, Cambodia, and Singapore <sup>[16]</sup>. The GKR

cooperated with the Bornion Timber and invested 50% of its shares (USD 3.57 billion) to form a joint venture company in 2009. This company is the Bornion Guangken Rubber Sdn Bhd (BGR) and the GKR completed the acquisition of 60% stake of Thai Hua Rubber Public Co, the world's third largest natural rubber group in 2016. Guangdong Guangxin Holding is a provincial State-owned trading enterprise that has invested in Vietnam, Indonesia, and Singapore through a multiple joint venture with local companies and multinational enterprises from Japan and Chinese Hong Kong <sup>[17]</sup>.

Two features characterize private Chinese MNEs in ASEAN. Firstly, private MNEs such as Huawei, a networking and telecommunications equipment and services company headquartered in Shenzhen Guangdong, is keen to form subsidiaries in ASEAN nations. In 2015, Huawei achieved significant growth with an annual revenue that reached CNY 395,009 million, which is a 37% increase compared to the previous year <sup>[18]</sup>. Huawei established two subsidiaries in Southeast Asian States, the International Pte. Ltd. in Singapore for the distribution of telecommunication products, and Huawei Tech Investment in Indonesia for the development and sale of telecommunication products as well as ancillary services. Midea, a Chinese electrical appliance manufacturer (listed on the Fortune 500 and headquartered in Foshan, Guangdong) opened Midea's first overseas production facilities and vital strategic base in 2007 at the Binh Duong Province of Vietnam <sup>[19]</sup>. As China's leading property company, Country Garden Holding Ltd. (based in Shunde Guangdong) entered a joint venture and incorporated the company Country Garden Pacific view Sdn. Bhd with the government owned company Esplanade Danga 88 Sdn Bhd, for the joint development of residential and commercial properties on four reclaimed islands <sup>[20]</sup>.

## **2.2 Treatment of investment in the host ASEAN states**

The ASEAN Investment Agreement signals China's acceptance of high-level investment protection for the general treatments of investment, which incorporates fair and equitable treatment, full protection, and security of investments (Article 7), as well as the accordance to investor and investments of national treatment (NT) status at the post-establishment stage and MFN treatment at both the pre-establishment and post-establishment stages. Unlike the old versions of

Bilateral Investment Treaties (BITs) that were generally devoid of NT clauses <sup>[21]</sup>, article 4 of the China–ASEAN Investment Agreement provides a ground-breaking national treatment status for investors and investments with respect to the “management, conduct, operation, maintenance, use, sale, liquidation, or other forms of disposal of investments”. Similarly, among 11 China-led FTAs, the post-establishment model is commonly used in the NT clause, exemplified by Chapter IX of the China-Pakistan FTA, Article 92 of the China-Costa Rica FTA, China–New Zealand FTA, and the China–Peru FTA that grant the post-establishment NT as a core principle <sup>[22]</sup>. In addition, Article 6 of the Investment Agreement further restricts NT and MFN obligations to any existing or “new” non-conforming measures adopted by any party, as well as the continuation or amendment of these nonconforming measures, or namely the “grandfather clause”, that exempts the party from investors’ claims over pre-existing law. Xiao emphasized that without the pre-establishment of national treatments, there is no obligation of investment liberalization and investment protection could be largely undermined by such restrictions <sup>[23]</sup>.

In general, the MNEs participating in the interview and survey indicate that NT, MFN, and FET are in accord with the investors and investments in line with the investment treatment. With regard to the national treatment, the ongoing project in Malaysia could enjoy permanent property rights for the real estate, an exemption of extra-approval formalities, and a one-stop service and investment approval procedure. Apart from the general investment benefits aforementioned, foreign investment or investors in ASEAN states are typically subject to local requirements of the employees, foreign ownership limits, and specific thresholds of total charter capital. Vietnam issued a Law on Investment Law in 2014 and an amendment thereof in 2015, outlining that a foreign invested economic organization (FIEO) shall satisfy a 51% threshold of the total charter capital, subject to the duration of investment projects and more stringent licensing requirements under the law, if an investment project is located within an economic zone <sup>[24]</sup>. In particular, holdings of foreign investors at State-owned companies that have been equitized or converted shall limit the volume of charter capital invested in business organizations in Vietnam <sup>[25]</sup>. Moreover, Indonesia’s Investment Law specifies that unless otherwise stipulated by prevailing laws and regulations, foreign investment shall happen in the form of a limited

liability company incorporated in Indonesia in bearing obligation to prioritize Indonesian manpower <sup>[26]</sup>. In other words, the “grandfathering provisions” continue to apply to foreign investments. Thus, it remains questionable to exclude these investment barriers imposed by ASEAN members on certain industries in which member states are unable to liberalize or accord national treatment to consider the protection and interests of domestic industries and SMEs.

In contrast, the reservation lists of ASEAN Comprehensive Investment Agreement on 26<sup>th</sup> of February 2009 (ACIA), which are submitted by each ASEAN member state to the ASEAN Secretariat for endorsement by ASEAN Investment Agreement Council, encompassed the measures that do not apply to national treatment <sup>[27]</sup>. To ensure the progressive elimination of such reservations, leaders from each member state agreed to adopt a negative list on the reservation in accordance with the three Phrases of the Strategic Schedule introduced by the AEC Blueprint <sup>[28]</sup>. Due to China’s increasing engagement into the outbound investment and the full implementation of negative lists in China’s Pilot Free Trade Zones <sup>[29]</sup>, this flexible treatment of reservation lists is likely providing a reference for the future revision of the ASEAN-China investment agreement.

### **3 Improving the Investor-State dispute settlement regime**

#### **3.1 Access to Investor-State dispute settlement (ISDS) under the ACIA**

The Investment Agreement shows the following characteristics concerning disputes between an investor and a State. First, disputes concerning an alleged breach of obligations under Article 4 (National Treatment), Article 5 (Most Favored-Nation Treatment), Article 7 (Treatment of Investment), Article 8 (expropriation), and Article 9 (compensation for losses) shall be settled in three ways: by consultations, domestic court, and arbitration <sup>[30]</sup>. However, these disputes shall only limit the investment with respect to the management, conduct, operation, sale, or other disposition of an investment, namely the post-establishment investment <sup>[31]</sup>. Article 13, paragraph 3 emphasizes the importance of consultation proceedings in which both parties must first resolve their dispute via written request for consultations within a limited period of time. Unlike the general dispute settlement mechanism of the ACFTA, which offers a 30-day time limit for further proceeding

to arbitration<sup>[32]</sup>, the investment agreement offers six months for consultations. In cases where the disputes cannot be solved, the investors (at any time upon which they reach agreement) can submit a claim to the national court of the host State and recourse to four international arbitration procedures under the International Centre for Settlement of Investment Disputes Convention (ICSID) or arbitration under the UN Commission on International Trade Law<sup>[33]</sup>.

Second, a “fork-in-the-road” clause, that prohibits a complaint to reach a dispute before the international arbitration if the dispute has been submitted to a domestic court, is softened in terms of methods and numbers of States that apply this clause. Article 14 paragraph 5 mandates the choice of procedures for investors between an international dispute settlement and the respective domestic court. In Indonesia, the Philippines, Thailand, and Vietnam, as soon as an investor has submitted the dispute to competent courts or administrative tribunals, the choice of procedure is final. This rule is softened in that the investor can first file a claim in the respective domestic court and later submit the case to achieve an international dispute settlement, provided that the investor has withdrawn the case from the domestic court and meets conditions under Article 14 (6)<sup>[34]</sup>.

Third, the investment agreement specifies the extent and the conditions of diplomatic efforts and whether these are prohibited or allowed in parallel to ISDS proceedings. Unless a State party fails to execute an award obtained against it, no State shall provide diplomatic protection in investor-State investment disputes once one of the investors and the host States have consented to either conciliation or arbitration under Article 14<sup>[35]</sup>. Nonetheless, informal diplomatic exchange to facilitate the settlement of the dispute are still allowed. Furthermore, the clauses do not clarify the meaning of informal diplomatic exchange and its distinction from consultations. Inclusion of clauses regulating diplomatic support is rarely found in investment treaties<sup>[36]</sup>; however, this might characterize the essential needs of ASEAN States and China for supplementing main stream investment fora via informal diplomatic methods, which might be inherited from the “ASEAN Way”.

### **3.2 Access to international arbitration under China-ASEAN BITs**

China-ASEAN BITs, which are dominated by first-generation BITs provisions<sup>[37]</sup>, often contain

language limiting access to ISDS with respect to scope; typically, these are directed at the amount of compensation<sup>[38]</sup>. These sections on ISDS contain language mentioning the scope of possible claims, the description of which could be broad such as “any legal dispute in connection with an investment” (China-Myanmar BIT), “disputes concerning investment” (China-Brunei BIT), “disputes whole parties have agreed to refer to arbitration”<sup>[39]</sup>, or in a restrictive language “disputes involving the amount of compensation”<sup>[40]</sup>. Since the gradual broadening of China’s consent to international arbitration for ISDS, ICSID, as well as ad hoc tribunals are by far the most often mentioned as potential fora, other fora should also be touched upon, including the International Court of Justice<sup>[41]</sup>, the International Chamber of Commerce (ICC)<sup>[42]</sup>, and the regional tribunals in Stockholm<sup>[43]</sup>. As mentioned above, the ISDS disputes that China agreed to arbitrate under a BITs with ASEAN States largely depend upon the generation of BIT since the first-generation BITs only allow default disputes that “involve” the amount of compensation for expropriation.

Compared to the volume of investment treaties China concluded since the early 1980s, the cases that have been brought pursuant to a Chinese BIT are insignificant and surprisingly scarce. The reasons are likely complex and pragmatic. Given the restrictions on the scope of international arbitration, foreign investors (including Chinese investors abroad) may be discouraged from wasting time and money on an ISDS case. The reason derives from the fact that China has expressly excluded the enforceability of investor-state awards when signing the 1958 New York Convention on the Recognition and Enforcement of Arbitral Awards. Also, China adopts a rigid position on sovereignty and strictly adheres to the principle of absolute sovereign immunity<sup>[44]</sup>.

The recent arbitration of Sanum Investments Ltd. v Government of the Lao People’s Democratic Republic (“Sanum v Laos”), reflects a method of interpretation of the default dispute resolution article of China’s first generation BITs and China’s position on the applicability of PRC BITs to the Chinese Special Administrative Regions, and it sends a warning signal to Chinese MNEs in ASEAN states. Sanum is a Macau-based company that invested in the gaming and hospitality industry in Laos through a joint venture, commenced arbitral proceedings under the

PRC-Laos BIT against Laos on 14<sup>th</sup> of August 2012, and alleged that Laos deprived them of the benefits from their capital investment via imposition of unfair and discriminatory taxes <sup>[45]</sup>. An arbitral tribunal was awarded On 13<sup>th</sup> of December 2013, and was later challenged by Laos before the High Court in Singapore on the grounds that Sanum does not qualify as an “investor” under Article 1 (2) (b) of the PRC-Laos BIT since the territorial scope of the PRC-Laos BIT does not include Macau under the “one country, two systems” policy; furthermore, Sanum’s claims on the propriety of state taxation measures exceeded the scope of Article 8 (3) of the PRC-Laos BIT, which only applies to disputes involving the quantum of compensation for expropriation; therefore, the claims were not arbitrable. The High Court granted the Laos’ application, annulled the award, and held that the BIT concerned did not extend to Macau on the basis of two diplomatic notes from the Lao Ministry of Foreign Affairs and the PRC Embassy in Vientiane, respectively, a 1987 PRC-Portugal Joint Declaration on the question of Macau, and the experience of the PRC and the United Kingdom with respect to Hong Kong. After examining the limited scope and intention of all Parties that submitted a dispute to arbitration by the time signing the BIT and the restrictive features of PRC’s “first generation” BITs, the High Court further held that the phrase of “a dispute involving the amount of compensation” in Article 8 (3) should convey a restrictive rather than expansive interpretation <sup>[46]</sup>.

On 29<sup>th</sup> of September 2016, the Singapore Court of Appeal (SGCA) reversed the High Court’s decision on both grounds and held that given the primary object and purpose of the BIT (namely the promotion of investment and the protection of investors), the context surrounding Article 8 (3) was consistent with a broad interpretation of Article 8 (3) <sup>[47]</sup>. Although the issue of whether or not diplomatic notes should be admitted as evidence and have legal effects on the result of application remains ambiguous and is a fertile area for research. China strongly opposed the ruling made by the SGCA and emphasized that the application of investment treaties to Macao SARs should be in line with the “one country, two systems” policy as well as the Basic Laws of Macau <sup>[48]</sup>. To this end, after seeking the opinions of the governments of Macau SARs, the Chinese central government can decide whether to apply the international treaties signed by the PRC to the Macau and Hong Kong SARs, which can conclude

agreements with foreign countries in the appropriate fields of economy, finance, trade, and investment, in accordance with basic laws <sup>[49]</sup>. Therefore, China’s position on the applicability of PRC BITs to the SARs remains clear, namely that the investment agreements between the PRC and foreign countries do not apply to the SARs unless otherwise decided by the central government after seeking the standpoint of the government of the SARs and consulting with the contracting parties of the agreement.

For Chinese MNEs, which based their business in Chinese Hong Kong and Chinese Macau as springboard to their investment overseas, these investments might be exposed to much higher risks of expropriation and nationalization from host states than Chinese MNEs based on mainland China. Among the enterprises participating in the interview, one expressed concerns regarding the application of PRC’s BIT to Hong Kong as they had expanded their business by using their Hong Kong office for tax and financing planning purposes. Until February 2016, 17 BITs were signed between Hong Kong SAR and foreign countries and two BITs were signed between Macao SAR and foreign countries <sup>[50]</sup>, among which only Thailand has signed BIT with Hong Kong SAR in 2006. In contrast, China signed 145 BITs with most countries around the world <sup>[51]</sup>. In practice, the new generation PRC’s BITs excluded the PRC’s BITs from application to the SARs, such as Article 3 (1) (b) of the ACIA referring to the “investors” of the party within its territory that is the customs territory of China according to the WTO definition at the time of China’s accession to the WTO.

### 3.3 Observations from the interview and survey

The Guangdong enterprises that participated in the interviews prioritized eight investment risks. These are political risks, market fluctuation risks, foreign exchange risks, legal risks, bureaucratic corruption, social risks, environmental risks, and the risk of cultural integration. The top three risks are foreign exchange risks, market fluctuation risks, and political risks. With regard to foreign exchange risks, it appears that enterprises such as Huawei have managed functionally, via a complete set of foreign exchange management policies, to minimize the risks arising from buying, selling, and financing with currencies of the CNY <sup>[52]</sup>. The Guangken Group indicates that the risks arising from market fluctuation have been substantially higher since the

price of rubber dropped from five-thousand per ton in 2008 to ten-thousand per ton in 2013<sup>[53]</sup>. Political risks are frequently mentioned in interviews and specified in the strike against oversea Chinese in 2014 in Vietnam<sup>[54]</sup>. All enterprises express that it is highly unlikely that they would restore international arbitration or domestic courts in host states in the event of political risks or investment disputes. Two reasons contribute to the reluctance for dispute settlement mechanisms. First, the political risks of the SOEs are fully covered by the insurance provided by the China Export & Credit Insurance Corporation (Sinasure)<sup>[55]</sup>. A private company in contrast, has to hedge the above-mentioned risks by using business risk management techniques. Second, the default phases of first generation BITs restricting the subject matter in the investor-state arbitration might block many from seeking investment arbitration. To this regard, Shen suggests that China should start to revise relevant first-generation BITs and seek a balance between investment protection and interests of host states in consideration of its shift from an investment import country to an investment export country, and integrate modern treaty protections<sup>[56]</sup>.

## **4 Suggestions for the promotion and facilitation of Chinese outward investment in ASEAN states**

### **4.1 Prevention of political risks**

The report released by the World Bank in 2016, measuring the regulations that affect 11 areas of the life of a business, indicates that the status of investment protection in ASEAN states is satisfactory. Among 189 States, Singapore ranked No. 1, followed by Malaysia (18), Thailand (49), Brunei (84), Vietnam (90), the Philippines (103), Indonesia (109), Cambodia (127), Laos (134), and Burma (167)<sup>[57]</sup>. To prevent political risks in ASEAN, the investors might need to closely monitor political movements and frequently channel business information either from Chinese embassies or host states.

To control business risks and political risks cost-efficiently, the Chinese investor could rely on the Multilateral Investment Guarantee Agency (MIGA), which has barely been integrated in the risk management scheme despite the fact that China signed the MIGA Convention in 1988. MIGA guarantees the protection of investment against political risks and can also help investors to obtain funding at preferential

financial terms and conditions<sup>[58]</sup>. Most importantly, the coverage of political risk insurance is broader than the coverage of Sinasure, particularly regarding matters of Currency Transfer, War and Civil Disturbance, or specific non-commercial risks approved by the Board<sup>[59]</sup>. Furthermore, such an insurance provided by MIGA invites many market players and contributors of MIGA including the host states, which could largely ease the political risks and formulate Chinese MNEs' investment activities in ASEAN states.

### **4.2 Minimizing investment risks by advancing investment treaties**

Investment protection has mainly been achieved through investment treaties either in the form of BITs or as an investment agreement. Most BITs between PRC and ASEAN are more than 20 years old and are categorized as the first generation BIT, containing narrow scope of arbitrable investment and ambiguous phases such as "the disputes involving the amount of compensation for expropriation". The Sanum and Laos case is alarming for the law maker as well as these Chinese MNEs invested in ASEAN States. Despite the fact that China's outward flow of investment has increased in the wave of the OBOR, few disputes arose under China's BITs. The preference for mediation or other informal means of dispute resolution might explain the scarcity of investment arbitration cases<sup>[60]</sup>. Additionally, the issue of PRC's BITs application to its SARs has surfaced and subsequent mutual recognition by the central government or further measures needs to be conducted under the premise of the SARs basic law. China, which entered the age of outbound investment and takes a lead in capital-export, has advanced and evolved investment treaties by adopting recent investment protection standards, accepting ICSID arbitration of disputes against investors, agreeing to the pre-establishment National Treatment on the basis of a negative list, and heavily engaging in a 5<sup>th</sup> generation international investment agreement<sup>[61]</sup>.

Regardless of whether the SOE is a qualified "investor" under the investment treaty has aroused significant attention<sup>[62]</sup>. The ICSID case clarified the test as to whether the SOE in question is qualified as an investor and can receive correspondent investment protection; a SOE is performing State functions when it takes advantage of such State policies and proceeds to restructure itself to obtain a strong position to compete in a free market economy; a SOE takes measures to achieve the objectives involving the performance of

State or governmental functions<sup>[63]</sup>. To this end, China and ASEAN have incorporated the definition of a “juridical person of party” in Article 1 (1) (f) of the investment agreement, which indiscriminately includes any legal entity duly constituted or organized under the law of a party regardless of whether it is a privately-owned or governmental-owned entity in substantive business operations. Thus, it is indispensable to apply this test on the SOEs that have achieved competitive advantages over the private counterparts in the FDI or embrace the relevant concept of “competitive neutrality”, which aims to impose disciplines on the measures supporting outward FDI by SOEs.

### 4.3 Completing the OBOR with a “Stepping-In” strategy

Implications from the interviews and surveys suggest that the success of outward FDI in ASEAN can be achieved by realizing the localization and engaging in various corporate social responsibilities. The Huawei Indonesia Company was formed in 2000, and is now one of the biggest foreign enterprises in Indonesia with 80% of Indonesian employees. Similarly, Guangken Groups indicates that 95% of employees are locals<sup>[64]</sup>. Huawei leads the sustainable investment by aligning the business strategy to reflect its commitment to promoting a harmonious and healthy development of the economy, the environment, and society<sup>[65]</sup>. Huawei adopts the concept of sustainability in its products and manufacturing process. In addition, Huawei initiated charity projects with the local government, customers, and non-profit organizations, which include supporting information and communication technology (ICT) innovation, facilitating green initiatives of local communities, and cultural, sports, and traditional events, enabling ICT talent education and the support of underprivileged groups. In the Philippines, Huawei supports start-ups that participate in technology competitions. In Myanmar, Huawei donated equipment to a local university. In Vietnam, Huawei funded the ICT knowledge competitions and provided scholarships for local schools to facilitate ICT knowledge transfer. Chinese MNEs have sensed the instruments and strategy of “stepping-in” for constructing the OBOR when the investments are sensitive for either national security or natural resources. Whether the investors are privately-owned enterprises or SOEs, they endeavor to become a good corporate citizen through sourcing from local suppliers, employing nationals for its daily management, and contributing their business profits to

the local community in host countries. Professor Yao Meizhen, an eminent Chinese scholar in investment law, emphasized that the relations to international investments are barely a generous “gift”, but the mutual interdependent benefits between investor, host state, and capital-exporting state.<sup>[66]</sup> With investment laws ahead, China should pay more attention to enforce various instruments and regulatory frameworks to support and ensure the outward investments abroad are in line with the interests of host states and a sustainable FDI.

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- [9] Jun Xiao, ‘The ASEAN-China Investment Agreement A regionalization of China's BITs’, 6 Front. Law China 6 (2011) at 254.
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- [13] For details, see Article 1 of Agreement on Investment of the Framework Agreement on Comprehensive Economic Cooperation between ASEAN and China, available at <http://fta.mofcom.gov.cn/inforimages/200908/20090817113007764.pdf>, and Article 1.1 of BITs (P.R.C.-Brunei, Cambodia, Laos, Indonesia, Philippine, Myanmar, Singapore, and Vietnam) and Article 1.3 of China-Thailand BIT. Business concessions include contractual rights such as those under turnkey, construction or management contracts, production or revenue sharing contracts, concessions, or other similar contracts and can include investment funds for projects. See footnote 2 of the ASEAN-China Investment Agreement.
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- [15] See 2014 Administrative Measures for Overseas Investments, <http://www.mofcom.gov.cn/article/b/c/201409/20140900723361.shtml>. The proportion of shares in control or management of Chinese MNEs is 10 percent. For detail, see Article 2 of 2006 Statistical System of Foreign Direct Investment, in Chinese, [hzs.mofcom.gov.cn/accessory/201102/1297930121981.pdf](http://hzs.mofcom.gov.cn/accessory/201102/1297930121981.pdf).
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- [19] The subsidiaries in Vietnam include Midea Consumer Electric (Vietnam) Co.LTD and Midea Air-Conditioning Equipment (Vietnam) Co. LTD, [http://www.midea.com/global/about\\_midea/major\\_facilities/Overseas\\_Facilities/201403/t20140319\\_74645.shtml](http://www.midea.com/global/about_midea/major_facilities/Overseas_Facilities/201403/t20140319_74645.shtml) and, the Annual Report of Midea Group 2015, available at [disclosure.szse.cn/finalpage/2016-03-26/1202084987.PDF](http://disclosure.szse.cn/finalpage/2016-03-26/1202084987.PDF).
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- [30] Article 13 (1) of the Investment Agreement.
- [31] Article 14 of the ASEAN-China Investment Agreement.
- [32] Article 4 (3) of the Dispute Settlement Mechanism Agreement under the ACFTA.
- [33] Section 4 of the Article 14 of the Investment Agreement.
- [34] Jun Xiao, 'the ASEAN-China Investment Agreement, A Regionalization of China's BITs', *Frontiers L. China*, 250, (2011) at pp241-58 The conditions for submitting to arbitration are that the submission of the disputes must be within three years of the time at which the investor becomes aware of a breach of an obligation under the Investment Agreement; a ninety days advance written notice to the host state shall be given by the disputing investor before submitting the claim to conciliation or arbitration.
- [35] Article 14 (8) of ACIA.
- [36] OECD papers shown 21% of the treaties in the sample contain clauses restricting explicitly diplomatic efforts. See Pohl, J., K. Mashigo and A. Nohen (2012), 'Dispute Settlement Provisions in International Investment Agreements: A Large Sample Survey', *OECD Working Papers on International Investment*, 02, (2012), OECD Publishing. <http://dx.doi.org/10.1787/5k8xb71nf628-en>, last visited on 10 March 2017.
- [37] Except for China-Brunei BIT and China-Myanmar BIT, which are both signed after 2000, the rest of BITs between China and ASEAN States are signed in the period of 1980s to 1990s.
- [38] For discussion on generation of China's BITs, please see Karl P. Sauvant and Michael D. Nolan, 'China's Outward FDI 'and International Investment Law'', 18 *Journal of International Economic Law*, (Nov. 2015) at 925.
- [39] Article 10.2 of China-Philippine BIT and Article 7.4 of China -Malaysia BIT. China-Indonesia BIT.
- [40] BITs in this sections are Article 13.3 of China-Singapore BIT, Article 8.3 of China-Laos BIT, Article 9.3 of China-Indonesia BIT, Article 8.3 of China-Vietnam, in comparison with 1985 China-Thailand BIT, the parties of which did not

- grant the access to the ISD
- [41] Article 10.3 of BIT (China-Philippine).
- [42] Article 9.3 of BIT (China-Brunei).
- [43] Article 13.5 of BIT (China-Singapore) and Article 7.4 of BIT (China-Malaysia).
- [44] Karl P. Sauvant and Michael D. Nolan, 'China's Outward FDI and International Investment Law', *Journal of International Economic Law*, at 932. Also see SHAN Wenhua and et al. *International Protection of China's Outward Energy Investment- Survey and Regional Research* (translation added) (Beijing: Tsinghua University Press 2014) at 46.
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- [52] See Huawei Annual Report 2015.
- [53] See note 15, at 20.
- [54] ZHANG Lujin and XIE Wei, 'China's investors' choice of leaving Vietnam-haunting 72 hours' (translation added), *China Economic Weekly*, (26 May 2014).
- [55] See <http://www.sinosure.com.cn/sinosure/english/English.html>, last visited on 24 February 2017
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- [57] Ten of these areas are included in this year's ranking on the ease of doing business: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts and resolving insolvency. See World Bank Group, 'Doing Business 2016-Measuring Regulatory Quality and Efficiency', A World Bank Group Flagship Report, 2016, 13th edition. p5, available at [espanol.doingbusiness.org/-/media/.../DoingBusiness/...Reports/.../DB16-Full-Report.pdf](http://espanol.doingbusiness.org/-/media/.../DoingBusiness/...Reports/.../DB16-Full-Report.pdf), last visited on 5 February 2017
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- [59] Article 11 of the Convention Establishing the Multilateral Investment Guarantee Agency.
- [60] Wang Guiguo, 'Investor-State Dispute Settlement in China', *Transnational Dispute Management*, 5 (2011) page 7.
- [61] Karl P. Sauvant and Michael D. Nolan, "China's Outward FDI and International Investment Law", *Journal of International Economic Law*, 18, (Nov. 2015) page 933.
- [62] Claudia Annacker, "Protection and Admission of Sovereign Investment under Investment Treaties", *Chinese Journal of International Law* Vol. 10. No.3, (2011), p531
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- [66] Yao Meizhen, Section of articles of Yao Meizhen in *Chinese. Yao Meizhen Anthology*, (Wuhan: Wuhan University Press, 2010), Page 33 and page 62.